

A STUDY OF EFFECTIVE MANAGEMENT USING BLOCKCHAIN TECHNOLOGY BASED APPROACH

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ABSTRACT

Managing a business requires considerable amount of effort, consistency and betterment in its progress to stay in the level field and improve business efficiency. The technology so far makes this management easier as it grows, but at the same time it also seems untrustworthy in many cases as the customers had to leave their traces all over the web. This may lead to over exposed information about the clients as well as the businesses. By interviewing managerial level employees from the financial and information technology sectors along with the detailed document analysis, this study helps to find out how management could be made simple and trust worthy using the block chain technology. The paper also focuses on how block chain could be used effectively in case of management in India and addressing the gray areas faced by the technology itself.

KEYWORDS: Block chain, Management, Technology, Finance, Human Resource, Supply Chain, Compliance.

INTRODUCTION

The ledger which is distributed among the network members is termed as blockchain. The first block is called as Genesis block and the following blocks form a chain. Every block contains a series of information namely the list of transactions, Merkle root hash, Nonce, Timestamp, hash of the previous block and block header (Michael Casey, Jonah Crane, Gary Gensler, Simon Johnson and Neha Narula, 2018). The Hash function is one of the special characteristics of the blockchain technology (Anish Dev.J, 2014) which helps to link each and every block. Such a technology helps to maintain a detailed ledger for every transaction entered in the blocks (Dewaal. Gand Dempsey, 2015). Since there is a real time data transformation for every transaction, the manipulation of data seems to be highly impossible as per various study.

BLOCKCHAIN AND MANAGEMENT

The features of the blockchain technology seem to be helpful to manage various processes in almost every business sector indicating a Revolutionary capacity. Real-time data entered in the ledger reduces compliance during and after the completion of project or delivery of goods (White.G.R, 2017). Non-delay in transferring the data transactions will streamline and help to manage manufacturing operation, finance, supply chain, human resource and compliance related to ownership and customers (Tozanli.O, Kongar.E & Gupta.S.M., 2020).

REVIEW OF LITERATURE

BLOCK CHAIN AND MANUFACTURE MANAGEMENT

The process of manufacturing is indeed the action stage of the ideas put together for a product-based business (Ahinav Pal, Chandan Kumar Tiwari & Nivedita Haldar, 2021). Converting assets or resources into a finished product requires concentrated management as goods are subject to abduction (Olsen & Tomlin, 2020). According to Schneider the planning, budgeting, supply chain, human capital and marketing management are highly required for the businesses involved in manufacturing. The blockchain could be used as a productive tool to manage all of the above (Abhinav Pal, et al. 2021). Since all the data relating to every process could be stored real time in the blockchain it can be made useful for real time verification of all the closing stock every day (Lohmer.J & Lasch.R, 2020).

BLOCK CHAIN AND FINANCIAL MANAGEMENT

The blockchain came to the spotlight only after the bitcoin made its way through this technology (Khan.A, 2015). The technology basically means that the financial management could be made simple (Michael Casey, Jonah Crane, et al., 2018). Efficient use of the blockchain technology will reduce cost in various aspects. The banks could save up to 27 billion dollars as per the market intelligence from Juniper research if the blockchain technology was used (Fisch, 2019). Adoption of this technology would also help to overcome cyber-attacks and financial frauds as it provides security against all these due to its tamper-proof nature

(Varma, 2019). Adding smart contracts to the block chain leads to the automation of contracts and implementation of the same will lead to saving an enormous amount of time in processing financial transactions (Li & Wang, 2017).

BLOCK CHAIN AND SUPPLY CHAIN MANAGEMENT

The maximum utilization of the blockchain technology after financial sector seems to be advantageous for supply chain related business (Kim & Lakowski, 2018). Already several industries have started implementing the technology to manage their logistics and supply chain (Casino, F., Dasaklis, T.K. & Patsakis, C., 2019). "One foundation" from China uses the blockchain technology to send required aid to the unreachable. Thus the blockchain enables security and trust in maintaining the ledgers (Saber, S., Kouhizadeh, M., Sarkis, J. and Shen, M., 2018) by eliminating middlemen in the network of supply chain.

BLOCK CHAIN AND HUMAN RESOURCE MANAGEMENT

When the HR departments use data driven approach for decision making, the data analysis plays a vital role (Yuli Nurhasan, H., Dita Prameswari & Olivia Fachrunnisa, 2021). The blockchain technology has the potential to overcome dependent recruitment process to an independent and transparent recruitment system as per the proposed algorithms for blockchain based recruitment management system and blockchain based human resource management system (Md Mehedi Hassan Onik, Mahdi H. Miraz & Chul-Soo Kim, 2018). The technology could be used to record and connect the skills identifying a suitable employee for the required projects (O. Fachrunnisa, A. Adhiatma & H. K. Jhahjono 2018).

BLOCK CHAIN AND COMPLIANCE MANAGEMENT

The real time data entry in the system has to be updated every second to avoid any discrepancies in post-delivery of product or service (G. Fridgen, N. Urbach & B. Sablowsky, 2017; Won-Yong Hwang & Hyo-Kwan Kim, 2020). The auditing is made easier through this technology and compliance could be reduced drastically as a result of blockchain based data collection (Zaina Kawasomi, Evans Akwasi Gyasi & Deneise Dadd, 2020). Hence any legal compliance could be cleared soon compared to the current system and reduce legal charges and saves time (Michael Casey, Jonah Crane, et al., 2018).

RESEARCH OBJECTIVE

The objectives of this study are:

1. Could the management be made effective using blockchain Technology.
2. Could this emerging Technology be a part of industrial revolution 4.0

RESEARCH METHODOLOGY

The study uses ethnographic research methodology and the fly on the wall approach to collect a qualitative data. The primary data was collected from 122 participants working in financial sector and private, public and foreign banks in Chennai city, India. Along with the primary data the study includes a quality document analysis from various research papers, whitepapers of blockchain Companies, websites, certification courses and magazines. Out of 122 participants, 23 were financial analysts, 34 managerial level employees from private and foreign banks, 30 clerical staffs, 22 managers, 11 senior managers, 1 Deputy General Manager and 1 general manager from public banks.

SCOPE OF THE STUDY

The study was done to know if the blockchain technology could be used for an effective management and help as a tool for Industrial Revolution 4.0. This study was conducted in Chennai city, India. It took nearly a year and half to collect the primary data and analyze the documents. The participants were chosen according to their awareness and prior knowledge about the blockchain technology. This study was done using ethnographic approach a qualitative research method.

LIMITATIONS OF THE STUDY

The study is limited to the perspective of financial analyst, private, public and foreign bank employees in Chennai City, India. Since new innovations are done using the blockchain technology the study is limited to the current trend. Time spent by the participants were limited in many cases due to their schedule. The awareness about the blockchain technology has to be spread enormously in India to let the population know that there is a technology which seems to have various use cases to come up with most valuable research outcome.

FINDINGS

Through the study it was found that the blockchain technology can be used for data collection in a secured manner without the help of any middleman. Since the technology is transferring data in real time just like texting our friends this can be used as an effective tool for management of manufacturing, finance, supply chain, human resource and compliance related to ownership and customers. The technology is also subject to various regulatory frameworks and way of handling the same. The technology seems to manage the trust protocol effectively and hence this could be used as a tool for Industrial Revolution 4.0. Using the technology for management will definitely reduce cost, increase privacy, improve recruitment efficiency and meet compliance effectively.

SUGGESTIONS AND CONCLUSION

The paper suggests that the blockchain technology can be used for effective management in manufacturing, finance, supply chain, human resource and compliance related issues. These are subject regulatory frameworks and the type of blockchain used. Since the technology is still not been tested to its highest efficiency the further study can be done in relation to the productivity management. We can reach the wider perspective if the study is extended to other localities and sectors. The technology is revolutionary and the data analysts should be knowledgeable in handling the blockchain productively. In order to contribute right strategy, the managers are to be creative and efficient in the subject matter. Further study amongst small business group may help to know how blockchain Technology could be made useful for their potential growth.

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